

SAP Financial Closing Cockpit

Ottimizzazione delle performance per raggiungere l'eccellenza finanziaria



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Agenda



SAP

- 1. Gli elementi chiave per l'eccellenza finanziaria**
- 2. I vantaggi del fast closing**
- 3. Le barriere a un efficiente processo di chiusura**
- 4. La soluzione SAP: Financial Closing Cockpit**
- 5. Summary**

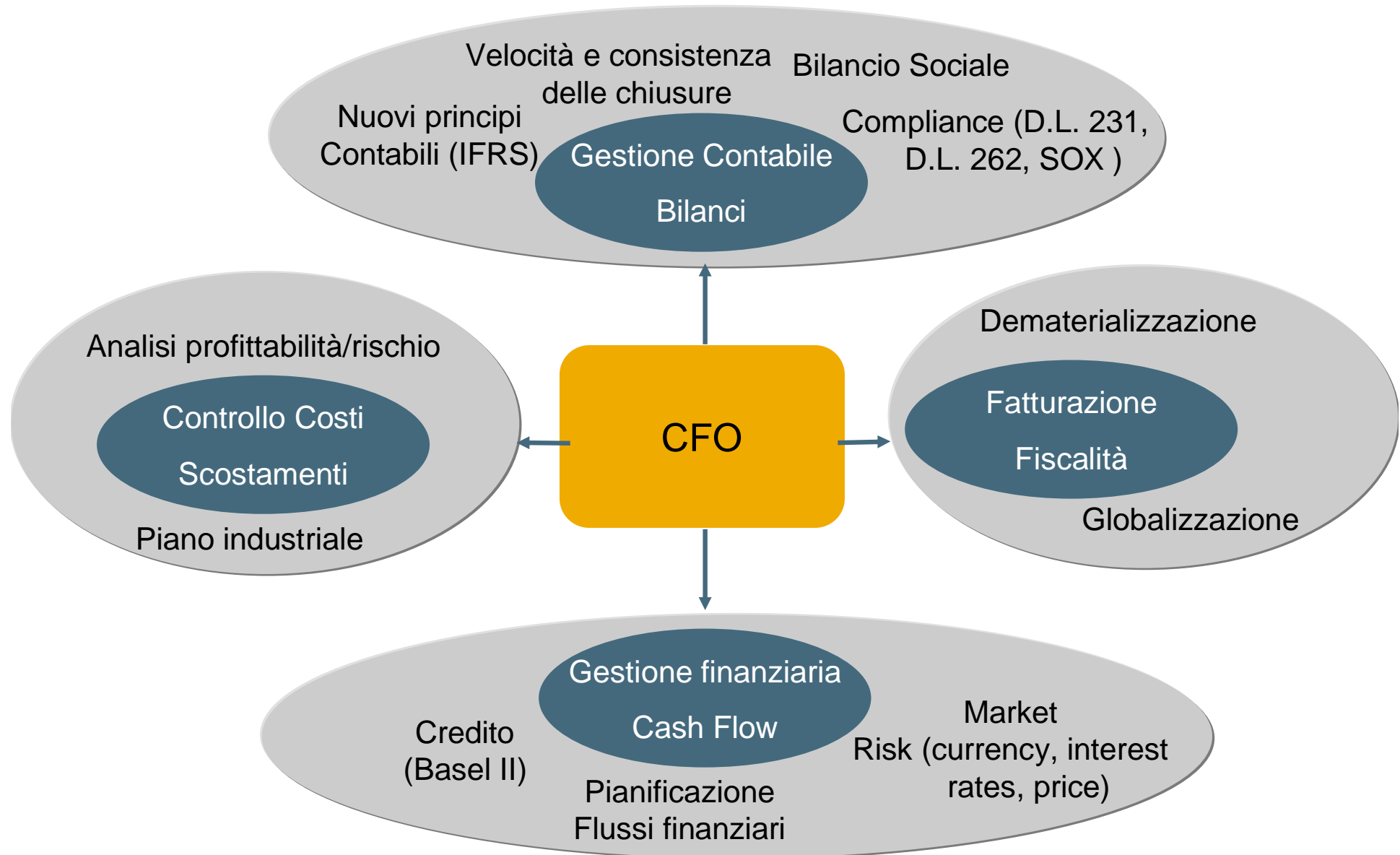
Agenda

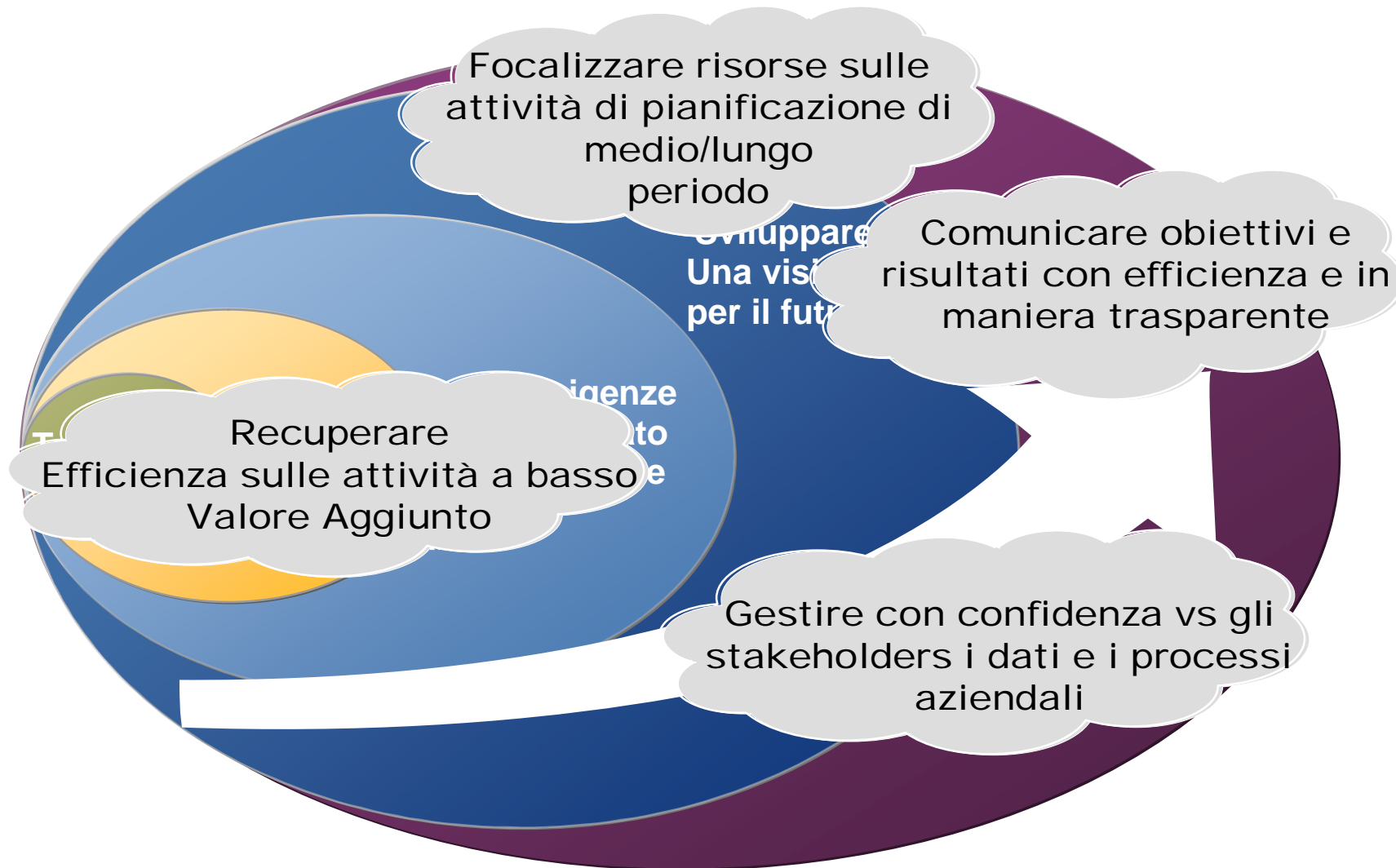


SAP

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Le nuove sfide per il CFO





Financial Close

Un elemento chiave per l'eccellenza finanziaria

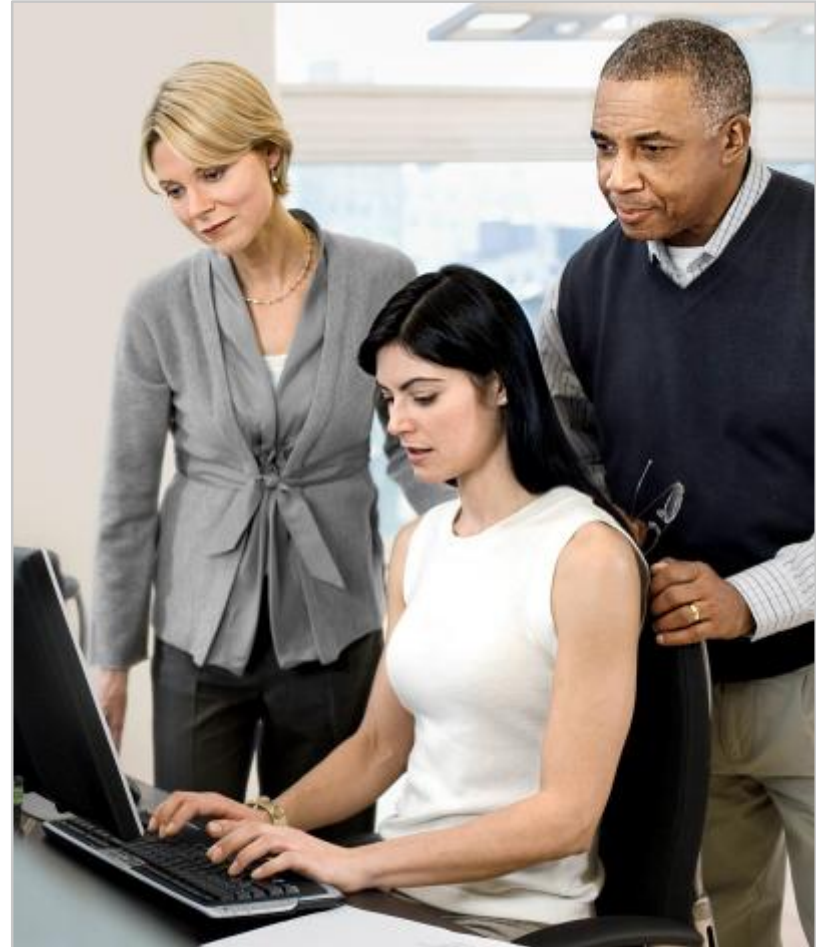


Eccellenza Finanziaria

- L'eccellenza finanziaria è raggiunta quando le risorse, le persone, e la tecnologia sono combinate in maniera sinergica per ottimizzare e snellire i processi, ridurre i costi operativi, gestire le performance di business e mitigare i rischi
 - Recuperare efficienza sulle operazioni
 - Ottimizzare l'utilizzo del circolante
 - Supportare strategia e piani di crescita
 - Gestire i rischi e la compliance

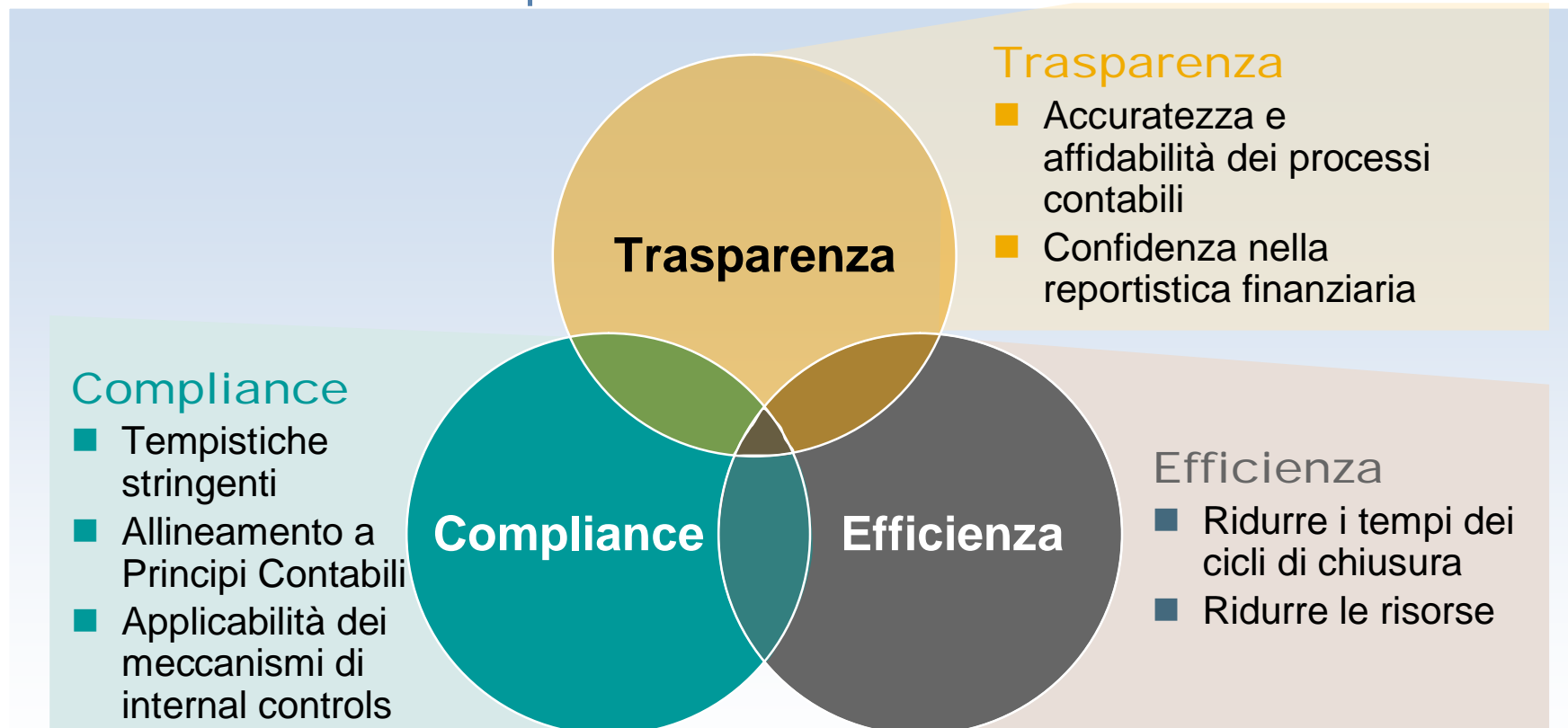
Financial close

- Un processo snello, efficiente e controllato di gestione delle chiusure aziendali è un elemento chiave per raggiungere l'efficienza finanziaria
- Si inizia a parlare dell'argomento verso la fine degli anni 90
- Oggi il tema assume nuova rilevanza (impatto SOX, financial crisis...)



Gli imperativi di Corporate governance richiedono un elevato controllo e supervisione di tutti i processi di closing e reporting

I requisiti del Financial Close



Agenda

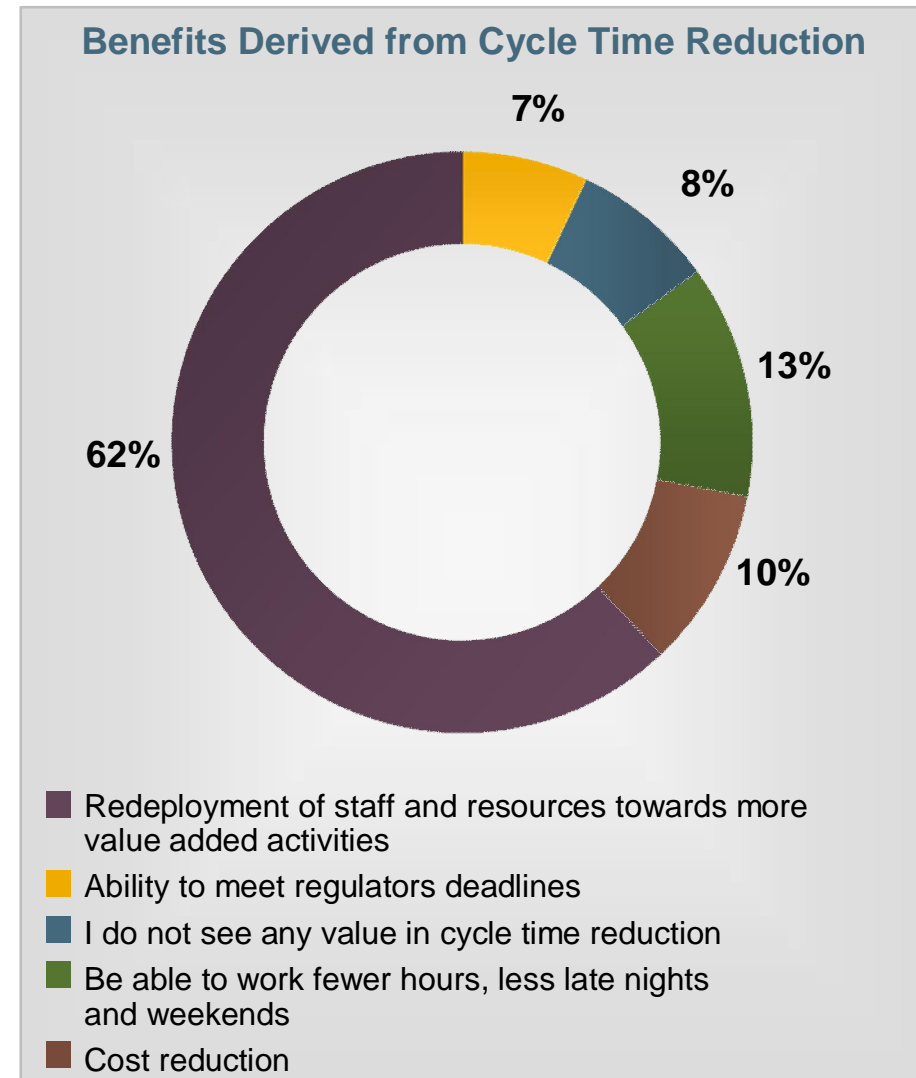


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I benefici del fast close

- Miglioramento dei meccanismi di controllo dei processi e riduzione dei costi
- Migliore qualità e più efficienza
- Accesso veloce alle informazioni finanziarie a supporto delle decisioni
- Più tempo per analisi a valore aggiunto
- Capacità di rispondere alle richieste del management e supportare iniziative strategiche



Source: BusinessObjects Fast Close Survey. BPM Magazine. May 2006

Benchmarks from SAP BusinessObjects case studies and success stories

% Impact

Operating Costs

- | | |
|---|-----------|
| ▪ Time to close books (cycle time) | 25% - 45% |
| ▪ Financials staffing levels | 20% - 45% |
| ▪ Reconciliation costs (e.g., data sources, legal accounting, management accounting, inter-company) | 50% - 80% |
| ▪ Chart of Account maintenance | 30% - 50% |
| ▪ Ledger maintenance costs | 20% - 40% |
| ▪ Report data collection and distribution | 25% - 50% |
| ▪ Internal and external audit costs (“self-auditing processes”) | 10% - 20% |



World-class companies spend 45% less on their closing and reporting efforts than other companies and save €5.5 million for every €1B in revenue.

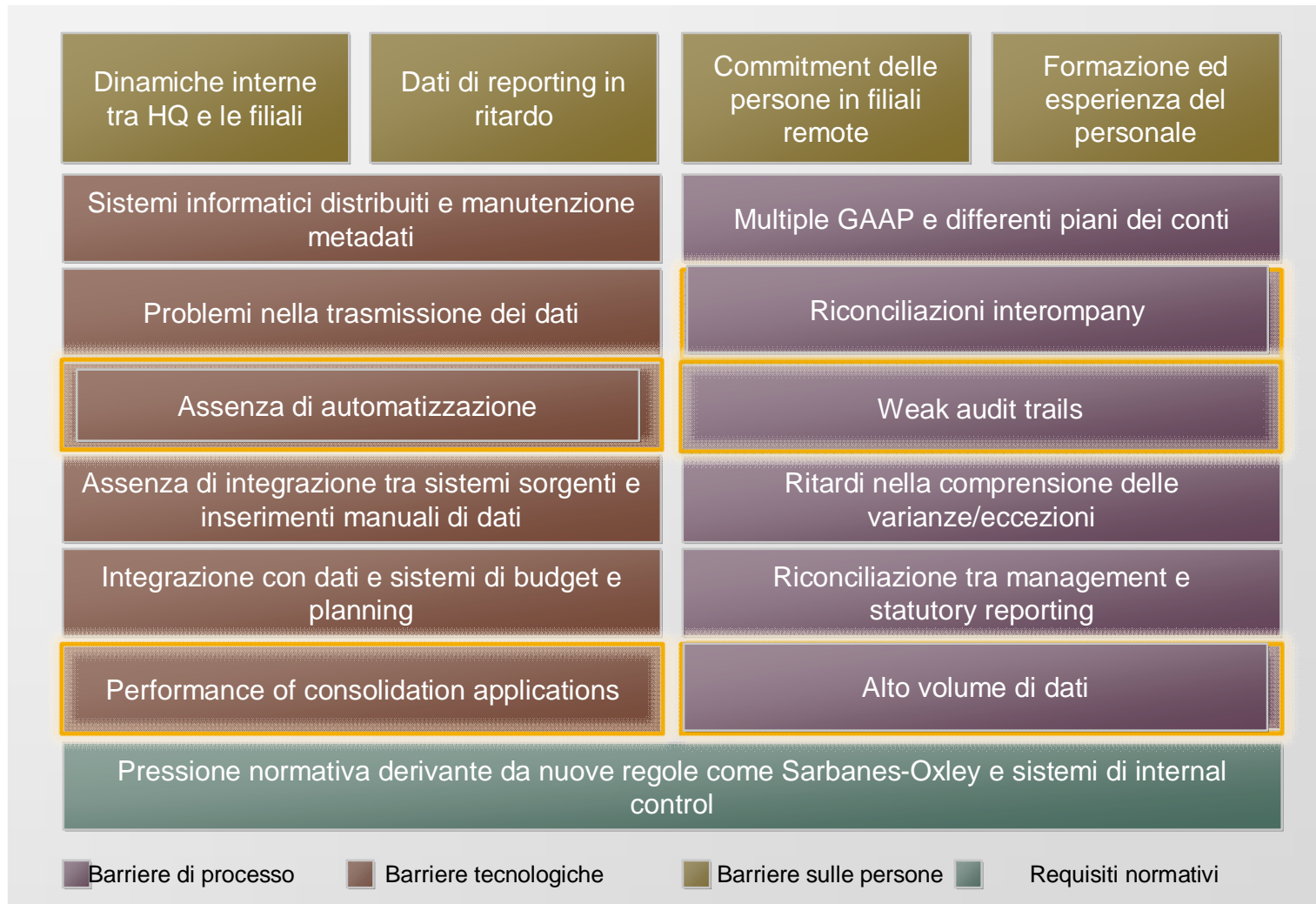
The Hackett Group

Agenda



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Le più comuni barriere a un processo di fast close





Importanza in percentuale delle variabili per un fast close

- La maggior parte degli intervistati (70%) nella survey Business Objects e BPM Magazine considerano che miglioramenti negli audit trail e, in generale, nei sistemi di controllo interni siano uno dei fattori critici per la riduzione dei tempi di chiusura



Source: Fast-close survey conducted by Business Objects and BPM Magazine, May 2006.

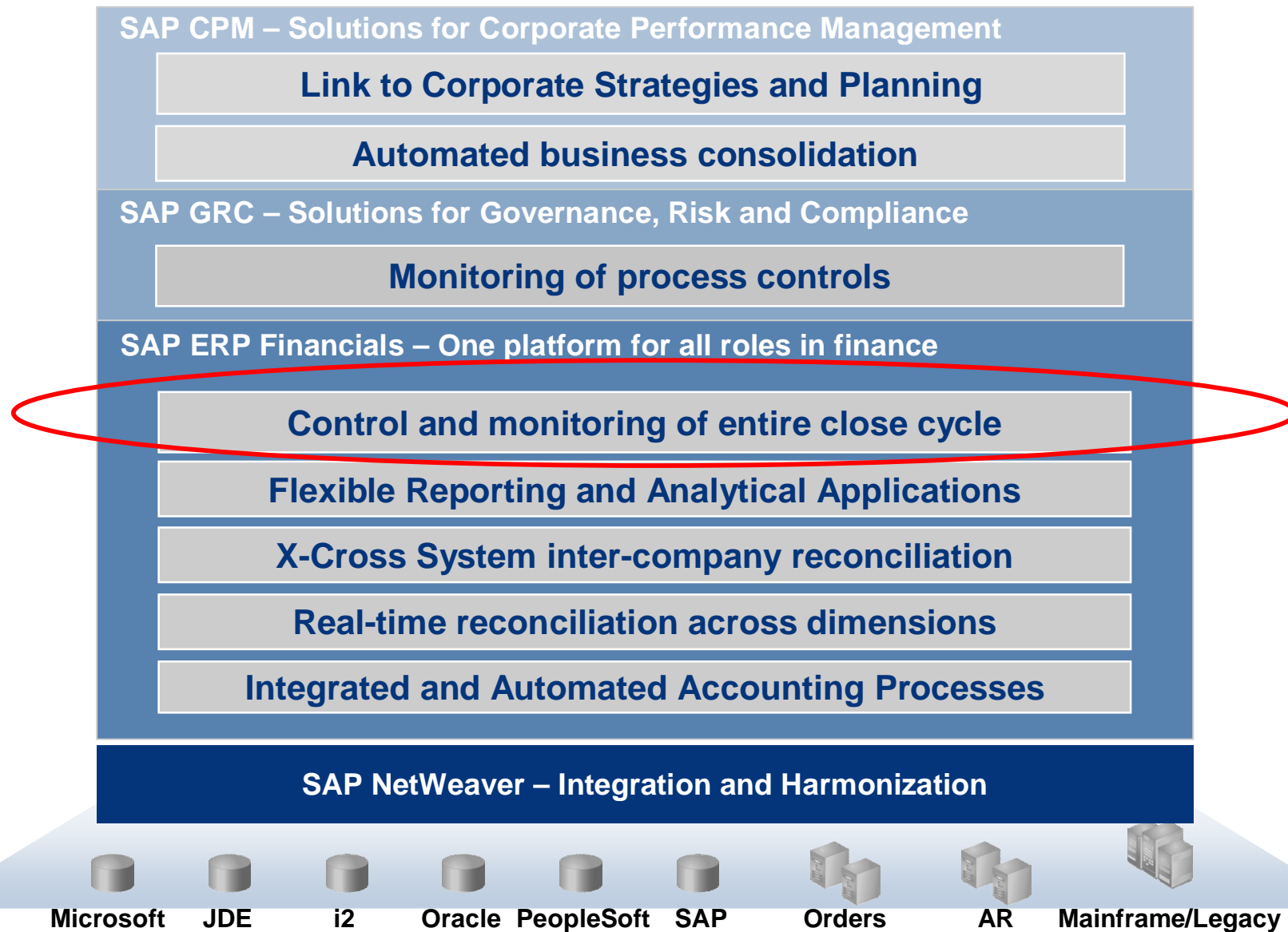
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Financial Close in SAP – Una soluzione completa ed integrata



SAP Financial Closing Cockpit



Interfaccia per gestire e controllare il processo di chiusura

- Coordina attività e scadenze del processo di chiusura
- Definisce i task e la loro schedulazione
- Consente un controllo locale (ad es a livello di filiale o subsidiary) di specifici task definiti a livello gruppo
- Monitorizza e controlla centralmente

Coordinamento e allineamento dati

- Standardizzazione su un tool di schedulazione centralizzato anche in presenza di sistemi diversi e distribuiti
- Identifica i task e le persone responsabili
- Propone un'interfaccia grafica ed intuitiva

Integrazione nativa con SAP Central Processing Scheduling (Redwood)

- Schedulazione, monitoraggio ed audit trail dei task remoti

The screenshot displays the SAP Financial Closing Cockpit interface. The top window, titled 'Close Status by Unit', shows a hierarchical view of tasks for two companies: 1000 SAP A.G. and 3000 IDES US INC. The tasks are categorized by closing item (e.g., Accounts Receivable, Accounts Payable, G/L Accounting) and task type (e.g., Transaction, Task). The status of each task is indicated by a color-coded icon (green for completed, red for not assigned, yellow for pending).

Company code	Closing Item	Task Type	Processor	Task Status
1000 SAP A.G.	IDES	Not assigned	#	Not assigned
1000 SAP A.G.	Company 0001	Not assigned	#	Not assigned
1000 SAP A.G.	Accounts Receivable	Not assigned	#	Not assigned
1000 SAP A.G.	Prüfen Debitorenstamm	Transaction	KIND	Completed
1000 SAP A.G.	Sperrn Stammsatz	Transaction	KIND	Completed
1000 SAP A.G.	Accounts Payable	Not assigned	#	Not assigned
1000 SAP A.G.	Kreditoren prüfen	Transaction	#	Completed
1000 SAP A.G.	Kreditor sperren	Transaction	#	Completed
1000 SAP A.G.	G/L Accounting	Not assigned	#	Not assigned
1000 SAP A.G.	Bilanz erstellen	Task	KIND	Completed
1000 SAP A.G.	Belege buchen	Transaction	SALMON	Completed
1000 SAP A.G.	Asset Accounting	Not assigned	#	Not assigned
1000 SAP A.G.	AFAnrechnen	Task	KIND	Completed
3000 IDES US INC.	IDES	Not assigned	#	Not assigned
3000 IDES US INC.	Company 0001	Not assigned	#	Not assigned
3000 IDES US INC.	Accounts Receivable	Not assigned	#	Not assigned
3000 IDES US INC.	Accounts Payable	Not assigned	#	Not assigned
3000 IDES US INC.	G/L Accounting	Not assigned	#	Not assigned
3000 IDES US INC.	Asset Accounting	Not assigned	#	Not assigned

The bottom window, titled 'Task List from Template FB1_CLOSE2 on 02.12.2006 Display', shows a Gantt chart for the task 'Task: CO Cost Allocation - Fast Close'. The chart displays the task's duration from 08:00:00 to 08:30:00 on 02.12.2006. The task is currently in progress, as indicated by the yellow bar. The interface also shows a list of task details, including the task type, program variant, and start/end times.

Il valore della tecnologia SAP Financial Closing cockpit



- E' possibile avere indicatori sui lead time di processo e confrontare quanto pianificato con il consuntivo al fine anche di dare input per i cicli successivi

Closing Item	Task Type	Processor	Actual Start	Planned Duration	Actual Duration	Actual End
*IDES	Not assigned	#	04.07.08	05:00:00	1:05:07:13	1:05:07:13
*Company 0001	Not assigned	#	04.07.08	05:00:00	00:34:52	-04:44:08
*Accounts Receivable	Not assigned	#	04.07.23	02:00:00	01:14:45	-01:45:15
*Profitorien Detektorstamm	Transaction	KRND	04.07.23	01:00:00	00:06:26	-00:51:34
*Sperrst. Stammsatz	Transaction	KRND	03.07.37	01:00:00	00:14:31	-00:45:29
*Accounts Payable	Not assigned	#	03.17.47	01:00:00	00:14:30	-01:15:30
*Kreditoren profitorien	Transaction	#	03.17.47	01:00:00	00:14:30	-00:15:30
*Kreditor sperren	Transaction	#	02.17.59	02:30:00	00:08:01	-00:21:59
*G/L Accounting	Not assigned	#	02.17.06	02:30:00	00:15:52	-02:14:08
*Bilanz erstellen	Task	KRND	02.17.06	01:00:00	00:06:19	-00:59:41
*Bilanz buchen	Transaction	SALMON	01.06.07	02:00:00	00:14:51	-01:45:09
*Asset Accounting	Not assigned	#	00.07.07	01:00:00	00:06:16	-00:59:44
*AMAnrechnung	Task	KRND	00.07.07	01:00:00	00:06:16	-00:59:44
*Company 0001	Not assigned	#	04.07.08	05:00:00	1:05:07:13	1:05:07:13
*Accounts Receivable	Not assigned	#	04.07.23	02:00:00	00:06:00	-01:54:00
*Accounts Payable	Not assigned	#	03.17.47	01:00:00	1:05:17:48	1:05:17:48
*G/L Accounting	Not assigned	#	03.17.47	01:00:00	1:05:17:48	1:05:17:48
*Asset Accounting	Not assigned	#	03.17.47	01:00:00	00:06:53	-00:59:53



Task	Start	End	Duration
Task: CIO Cost Allocation Task Close	000000	000000	000000
Task: CIO Cost Allocation Task Close	000000	000000	000000

- Definizione dei modelli a livello centrale
- Il modello contiene i task e le principali deadlines
- Lo schedulatore esegue in modalità automatica i tasks

Task	Processor	Task Status	Task Type
Task: CIO Cost Allocation Task Close	#	Not assigned	Task
Task: CIO Cost Allocation Task Close	#	Not assigned	Task

- Le task lists generate possono essere visualizzate e gestite dagli stakeholders di processo tramite applicazioni Web o interfaccia SAP GUI
- Ruoli ed autorizzazioni predefiniti nell'applicazione

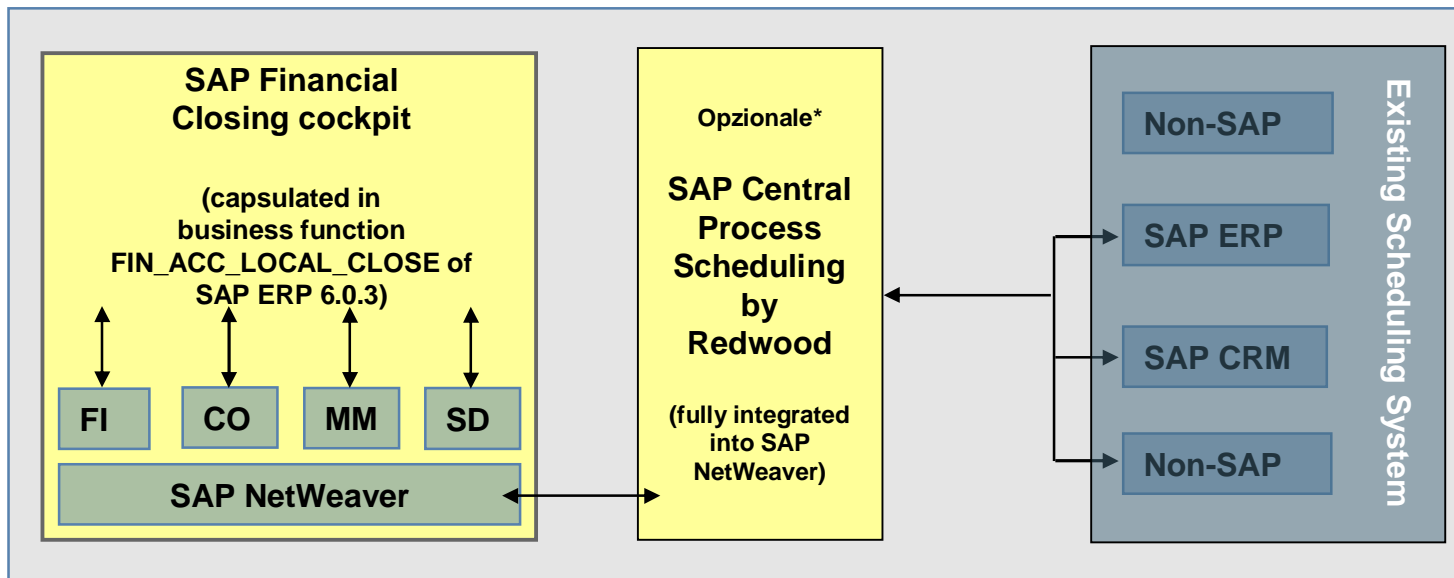
Company code	Closing Item	Task Type	Processor	Task Status
1000 SAP A.G.	*IDES	Not assigned	#	Not assigned
1000 SAP A.G.	*Company 0001	Not assigned	#	Not assigned
1000 SAP A.G.	*Accounts Receivable	Not assigned	#	Not assigned
1000 SAP A.G.	*Profitorien Detektorstamm	Transaction	KRND	Not assigned
1000 SAP A.G.	*Sperrst. Stammsatz	Transaction	KRND	Not assigned
1000 SAP A.G.	*Accounts Payable	Not assigned	#	Not assigned
1000 SAP A.G.	*Kreditoren profitorien	Transaction	#	Not assigned
1000 SAP A.G.	*Kreditor sperren	Transaction	#	Not assigned
1000 SAP A.G.	*G/L Accounting	Not assigned	#	Not assigned
1000 SAP A.G.	*Bilanz erstellen	Task	KRND	Not assigned
1000 SAP A.G.	*Bilanz buchen	Transaction	#	Not assigned
1000 SAP A.G.	*Asset Accounting	Not assigned	#	Not assigned
1000 SAP A.G.	*AMAnrechnung	Task	KRND	Not assigned
3000 IDES US INC	*IDES	Not assigned	#	Not assigned
3000 IDES US INC	*Company 0001	Not assigned	#	Not assigned
3000 IDES US INC	*Accounts Receivable	Not assigned	#	Not assigned
3000 IDES US INC	*Accounts Payable	Not assigned	#	Not assigned
3000 IDES US INC	*G/L Accounting	Not assigned	#	Not assigned
3000 IDES US INC	*Asset Accounting	Not assigned	#	Not assigned

- Lo status del processo può essere monitorato tramite specifiche BI queries
- Anche i dati di chiusura sono monitorabili tramite specifiche query

SAP Financial Closing cockpit – Dettaglio applicativo



Schedulazione e monitoraggio in ambienti IT eterogenei



* **SAP Central Process Scheduling by Redwood** è richiesto per:

Cross-system

Cross-client

Real-time status of

remote chains

Event-based
scheduling

Parallel
processing



Pianificare Definizione del modello (template)



Contiene ed elenca
tutti i task
da eseguire

Il template e i
task associati
possono essere
copiati

La
schedulazione
dei task
individuali è
controllata
all'interno del
template

The screenshot shows the SAP Template/Task List interface. The top menu bar includes 'Template/Task List', 'Edit', 'Goto', 'System', and 'Help'. The main window is titled 'Refer. FST_CLOSE2 Display'. On the left, the 'Organizational Structure' tree is expanded to show 'IDES-ALE: Central FI Syst' and 'Controlling Area 1000 - Fast Close'. The main area displays a Gantt chart for 'Controlling Area 1000 - Fast Close' with tasks scheduled across 'Sunday, 26 Aug 2007' and 'Monday, 27 Aug 2007'. The 'Task: CO Cost Allocation -- Fast Close' is selected, and its 'Detail Information' is shown below. The 'General Properties' table is as follows:

General Properties					
Status		Task Type	Task	Program Variant	OH_CO_ALL_CC5
OrganizationType	Folder	Person Responsible		Program Name	RKGALKSW5
Planned Start	0 09:00:00	Planned End	0 09:00:00	Planned Duration	0 00:00:00
Start		End		Duration	

I task e gli
owner di
processo sono
identificati nel
template

Le dipendenze tra
task sono definite
nel template

Eseguire Task List



Dà inizio al ciclo di chiusura:

Schedula
l'esecuzione dei task
basandosi su un
calendario mensile o
di fabbrica

Gli owner delle
Task list possono
rischedulare i task
se necessario

The screenshot displays the SAP Task List interface. The main window shows a Gantt chart for the task list 'Task List from Template FST_CLOSE2 on 02.12.2006 Display'. The chart spans from Saturday, 02. Dec 2006 to Sunday, 03. Dec 2006. The task 'CO Cost Allocation - Fast Close' is highlighted in blue, indicating it is the selected task. The task details panel on the right shows the following information:

Task: CO Cost Allocation - Fast Close					
General Properties					
Status		Task Type	Task	Program Variant	OH_CO_ALL_CC5
OrganizationType	Folder	Person Responsible		Program Name	RKGALKSW5
Planned Start	0 09:00:00	Planned End	0 09:00:00	Planned Duration	0 00:00:00
Start	0 09:00:00	End	0 09:30:00	Duration	0 00:30:00

Monitorizza la chiusura:

Il completamento
/esecuzione di un task è
visibile tramite uno
status setting

E' previsto un Audit
dettagliato

I responsabili
dell'esecuzione dei
task possono
commenti o
spiegazioni di
processo

Monitorare Web Task lists



Closing Cockpit - SAP NetWeaver Portal - Microsoft Internet Explorer

Closing Cockpit | History | Back | Forward

Save | Refresh | Display Hierarchy

Select By Phases

Preparation | **ClosingTasks** | FollowupActivities

Task List DEMO_EHP3 On 08.10.2007

Display All Tasks | No Time Restriction | Tasks with Status All | Action | Set Status For | Timeframe 5-day Week

Week 41					
Monday 08.10.2007	Tuesday 09.10.2007	Wednesday 10.10.2007	Thursday 11.10.2007	Friday 12.10.2007	S
<ul style="list-style-type: none"> Post Depreciation <ul style="list-style-type: none"> Check depreciation results <ul style="list-style-type: none"> Periodic Inventory Posting <ul style="list-style-type: none"> Period Lock: Fixed Asset Accounts Overhead - Internal Orders Distribution of Primary Costs Revaluation of Internal Orders <ul style="list-style-type: none"> Results Analysis: Internal Orders Internal Order Settlement (Off Balance Sheet) <ul style="list-style-type: none"> Period Lock for Cost Accounting: Complete Assessment Indirect Activity Allocation Template Allocation 					

Ready

Hide Legend

Legend Not Started Scheduled In Process Closed with Warnings Closed with Error Messages Processing Terminated

Analizzare reporting e analytics



Welcome Janet Dorothy Salmon | Help | Personalize | Log Off | SAP

Search | Advanced Search

Home | Closing Cockpit & Reporting | Content Administration | Delegated User Administration

Closing Cockpit | Reporting

Financials Reporting | History | Back | Forward

Customer balances analysis with possible drill down based on periods and customer master data.

[Customer Line Items \(List\)](#)
List of line items (open or cleared) for a selection of customers.

[Customer Line Items \(Analysis\)](#)
Detailed customer line item analysis.

[Customer Due Date Analysis: Document Drill Down \(List\)](#)
Due date analysis for open items per customer, allowing for detailed document drill down.

[Customer Due Date Analysis: Totals \(List\)](#)
Totals for due date analysis for open items per customer.

[Customer Due Date Analysis \(Analysis\)](#)
Due date analysis for open items per customer.

[Customer Due Date Forecast \(List\)](#)
List of customer due date forecasts for open items based on defined buckets.

[Customer Due Date Forecast \(Analysis\)](#)
Customer due date forecast for open items based on defined bucket

[Customer Overdue Analysis \(List\)](#)
List of overdue open items per customer.

[Customer Overdue Analysis \(Analysis\)](#)

Closing Cockpit Reporting (CLC)

[Closing: Status Overview \(Analysis\)](#)
Provides an overview of the closing status of each task list.

[Closing: Schedule Overview \(Analysis\)](#)
Provides an overview of each task's schedule.

[Closing: Schedule Monitor \(Analysis\)](#)
Monitors the tasks' implementation status.

[Closing: Schedule Analysis \(Analysis\)](#)
Analyzes the tasks' completion status.

BEx Web - Close Status by Unit - Microsoft Internet Explorer

Close Status by Unit

Display: Standard View | Delete | Analysis | Information

Send | Print Version | Export to Excel | Personalize

Company code	Closing item	Task Type	Processor	Task Status	
1000	SAP A.G.	▼ IDES	Not assigned	#	🔴
		▼ Company 0001	Not assigned	#	🔴
		▸ Accounts Receivable	Not assigned	#	🟢
		▸ Prüfen Debitorenstamm	Transaction	KIND	🟢
		▸ Sperren Stammstanz	Transaction	KIND	🟢
		▼ Accounts Payable	Not assigned	#	🟢
		▸ Kreditoren prüfen	Transaction	#	🟢
		▸ Kreditor sperren	Transaction	#	🟢
		▼ G/L Accounting	Not assigned	#	🟢
		▸ Bilanz erstellen	Task	KIND	🟢
		▸ Belege buchen	Transaction	SALMON	🟢
		▼ Asset Accounting	Not assigned	#	🔴
		▸ AfAneurechnen	Task	KIND	🔴
	3000	IDES US INC	▼ IDES	Not assigned	#
		▼ Company 0001	Not assigned	#	🟡
		▸ Accounts Receivable	Not assigned	#	🟡
		▸ Accounts Payable	Not assigned	#	🟡
		▸ G/L Accounting	Not assigned	#	🟢
		▸ Asset Accounting	Not assigned	#	🟢
Overall Result					🔴

Informazioni utili per le chiusure successive Pianificato vs Consuntivo



BEx Web - Close Schedule Analysis - Microsoft Internet Explorer

Close Schedule Analysis Last Data U

Display Standard View Delete Analysis Information

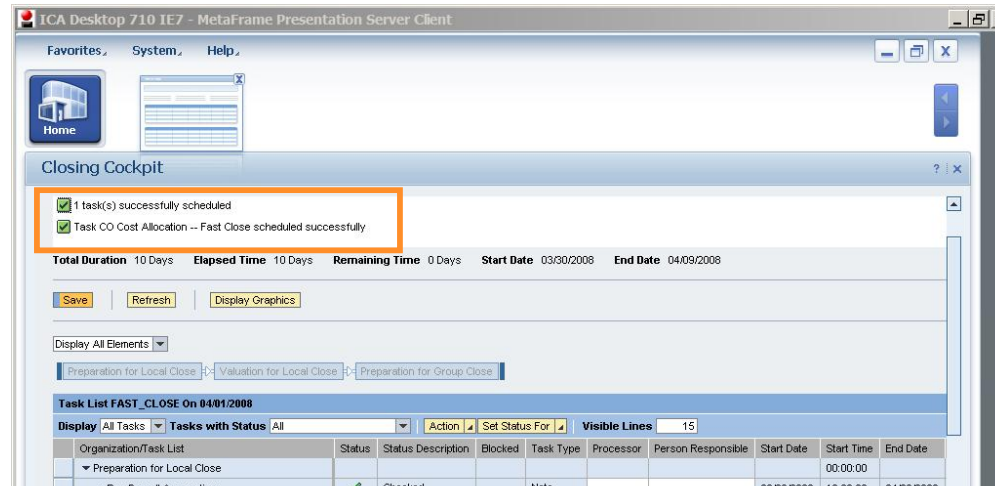
Send Print Version Export to Excel Personalize

Closing Item	Task Type	Processor	Actual/Plan Start Deviation	Planned Duration	Actual Duration	Actual/Plan Duration Deviation	Actual/Plan Duration Devia
▼ IDES	Not assigned	#	04:47:08	05:00:00	1.057.07:13	1.052.07:13	2
▼ Company 0001	Not assigned	#	04:47:08	05:00:00	00:15:52	-04:44:08	
▼ Accounts Receivable	Not assigned	#	04:47:23	02:00:00	00:14:45	-01:45:15	
▸ Prüfen Debitorenstamm	Transaction	KIND	04:47:23	01:00:00	00:08:26	-00:51:34	
▸ Sperren Stammstatz	Transaction	KIND	03:47:37	01:00:00	00:14:31	-00:45:29	
▼ Accounts Payable	Not assigned	#	03:17:47	01:30:00	00:14:30	-01:15:30	
▸ Kreditoren prüfen	Transaction	#	03:17:47	00:30:00	00:14:30	-00:15:30	
▸ Kreditor sperren	Transaction	#	02:17:59	00:30:00	00:08:01	-00:21:59	
▼ G/L Accounting	Not assigned	#	02:17:08	02:30:00	00:15:52	-02:14:08	
▸ Bilanz erstellen	Task	KIND	02:17:08	01:00:00	00:00:19	-00:59:41	
▸ Belege buchen	Transaction	SALMON	01:48:09	02:00:00	00:14:51	-01:45:09	
▼ Asset Accounting	Not assigned	#	00:47:08	01:00:00	00:00:16	-00:59:44	
▸ AfAneurechnen	Task	KIND	00:47:08	01:00:00	00:00:16	-00:59:44	
▼ Company 0001	Not assigned	#	04:47:08	05:00:00	1.057.07:13	1.052.07:13	2
▸ Accounts Receivable	Not assigned	#	04:56:52	02:00:00	00:06:00	-01:54:00	
▸ Accounts Payable	Not assigned	#	03:32:36	01:30:00	1.056.47:48	1.055:17:48	7
▸ G/L Accounting	Not assigned	#	02:17:08	02:30:00	1.057.07:13	1.054:37:13	4
▸ Asset Accounting	Not assigned	#	00:47:09	01:00:00	00:00:07	-00:59:53	

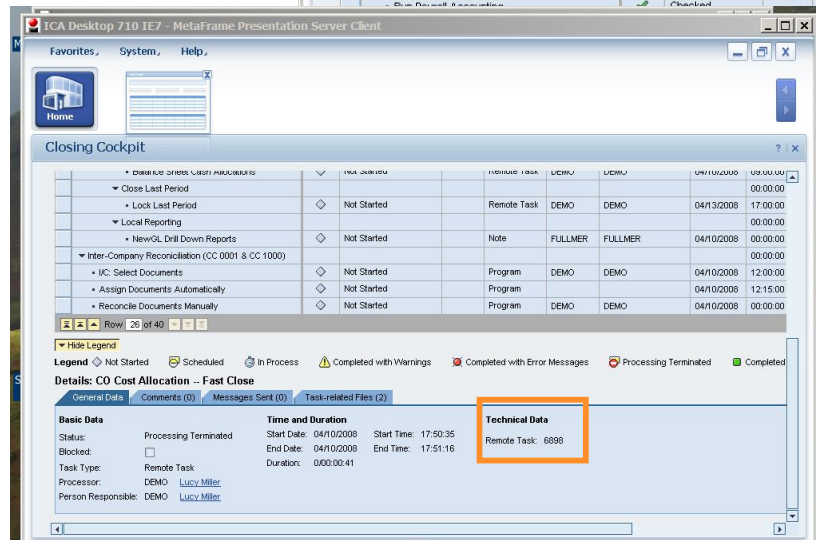
		▸ Belege buchen	Transaction	SALMON		
		▼ Asset Accounting	Not assigned	#		
		▸ AfAneurechnen	Task	KIND		
3000	IDES US INC	▼ IDES	Not assigned	#		
		▼ Company 0001	Not assigned	#		
		▸ Accounts Receivable	Not assigned	#		
		▸ Accounts Payable	Not assigned	#		
		▸ G/L Accounting	Not assigned	#		
		▸ Asset Accounting	Not assigned	#		
Overall Result						

Close Key Figures are used to optimize the template for the next round of the Close

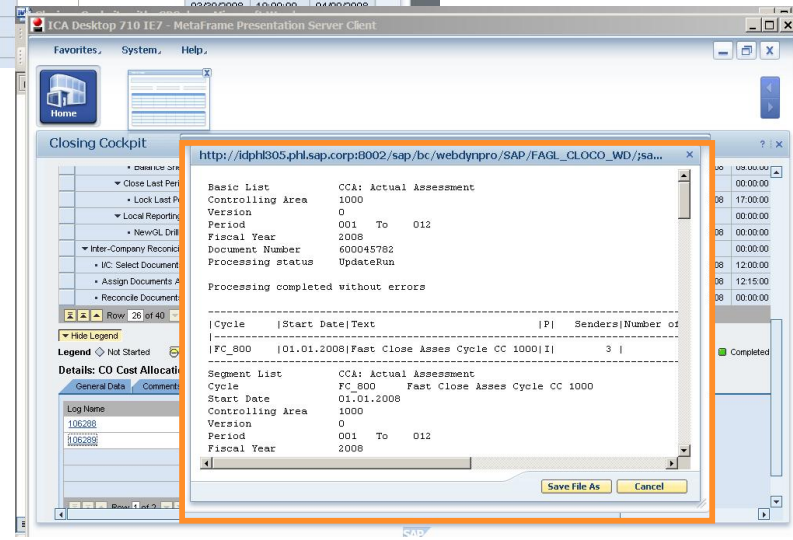
SAP Central Process Scheduling (for FI/CO Users)



Schedule Remote Tasks from Closing Cockpit



Job IDs from SAP CPS appear as Remote Tasks in Closing Cockpit



All Logs for Remote Tasks Available via Closing Cockpit

SAP Central Process Scheduling (IT Users)



The screenshot shows the SAP Central Process Scheduling interface. The top navigation bar includes 'Home', 'Process Servers', 'SAP Systems', 'Event Definitions', 'Job Chains', 'Queues', and 'Job Monitor'. The main area displays a table of jobs with columns for Description, Job Id, Status, Scheduled Start, and Run Start. Below the table, a detailed view of 'Job Chain 2367 - Test Job Chain' is shown, illustrating a sequence of steps: Step 1 (Echo 'Hello World') and Step 2 (Run SHOWCOLO in TESTJOB (BCE000)).

Description	Job Id	Status	Scheduled Start	Run Start
Test Job Chain	2367	Completed	1:03:19 PM	1:03:20 PM
Echo %TEXT%	2250	Completed	Yesterday 10:53:48 AM	Yesterday 10:5
Echo 'Hello World'	2249	Completed	Yesterday 10:52:15 AM	Yesterday 10:5
Run SHOWCOLO in SHOWCOLO (BCE/000)	1926	Completed	Jul 30, 10:41:31 AM	Jul 30, 10:41:5
Import definitions from a Cronacle Archive (CAR)	1126	Error	Jul 27, 4:11:23 PM	Jul 27, 4:11:24
Run SHOWCOLO in SHOWCOLO (BCE/000)	418	Completed	Jun 14, 4:46:31 PM	Jun 14, 4:46:41
Run SHOWCOLO in SHOWCOLO (BCE/000)	414	Completed	Jul 30, 10:45:00 AM	Jul 30, 10:45:0
Generate an overview of the system.	10	Completed	Jun 8, 3:03:00 PM	Jun 8, 3:03:00
Run BTCTEST in BTCTEST (BCE/000)	9	Completed	Jun 8, 3:02:12 PM	Jun 8, 3:02:14

Background tasks can be triggered by calendar or by real-time events.

Manages all background tasks, across multiple systems (including non-SAP) and across all clients.

SAP CPS tasks can be started seamlessly -- directly from within Closing Cockpit*.

The screenshot shows the SAP Central Process Scheduling interface with a context menu open over a job definition. The menu options include Edit..., Delete, Raise, Clear, Export..., Create..., Refresh, and Close tab.

Name	Description	Raised
TestEvent	Test Event	

* Delivered by Business Function FIN_ACC_LOCAL_CLOSE

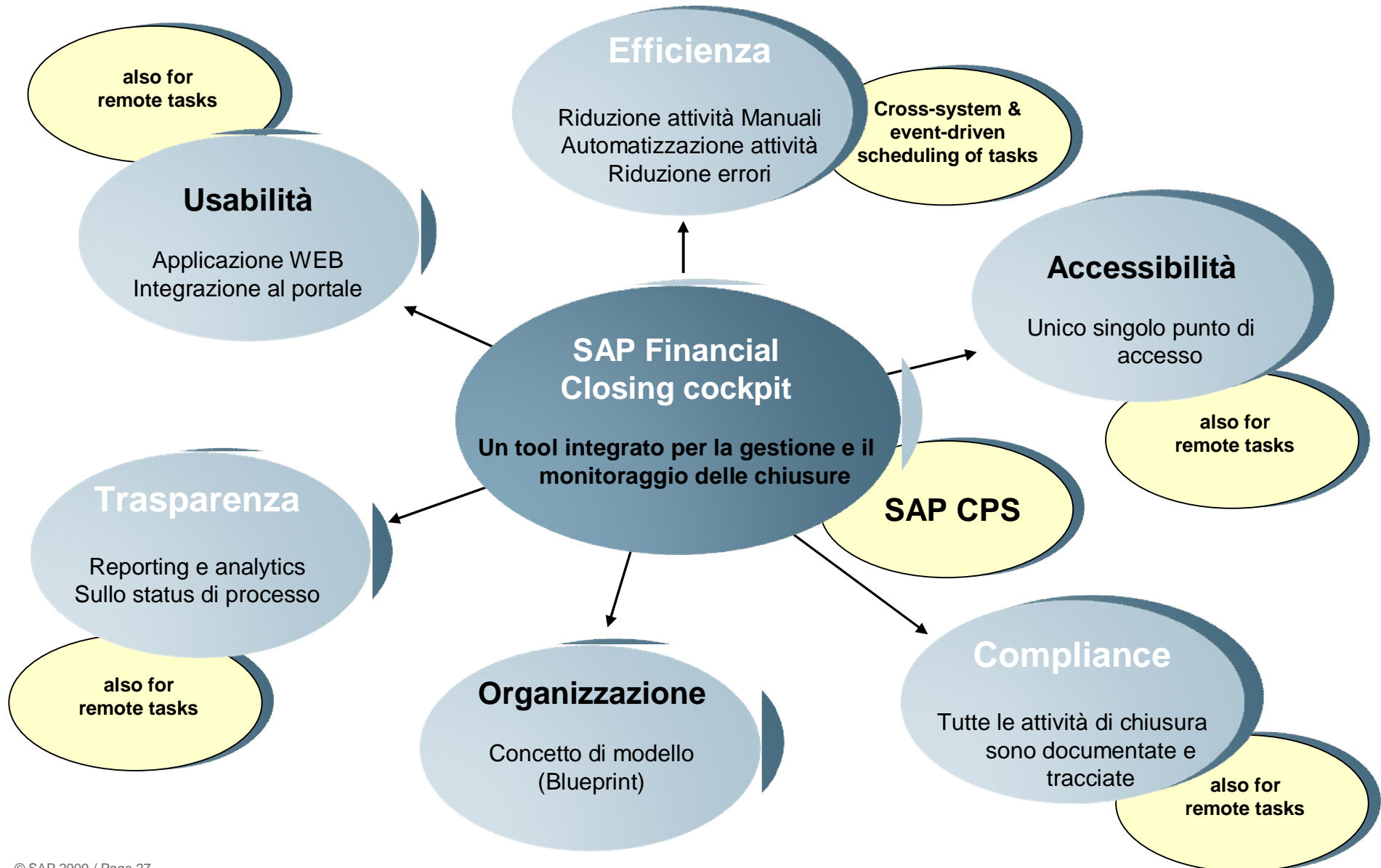
Agenda



SAP

1. Gli elementi chiave per l'eccellenza finanziaria
2. I vantaggi del fast closing
3. Le barriere a un efficiente processo di chiusura
4. La soluzione SAP: Financial Closing Cockpit
5. **Summary**

SAP Financial Closing cockpit summary



Gestire la comunicazione finanziaria d'impresa

08 luglio - ore 10:00 – Webinar online

Maggiori informazioni sul sito

www.cfo-protagonista.it



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